Town Manager
FY 2011
Proposed Budget
December 14, 2009
Selectmen's Meeting

FY 2011

- **How do we provide the same services to the community, at the same level of quality they have come to expect???**
  - **Budget Reflects Reduced State Aid**
  - **Diminishing Local Receipts**
  - **Drop in New Growth**

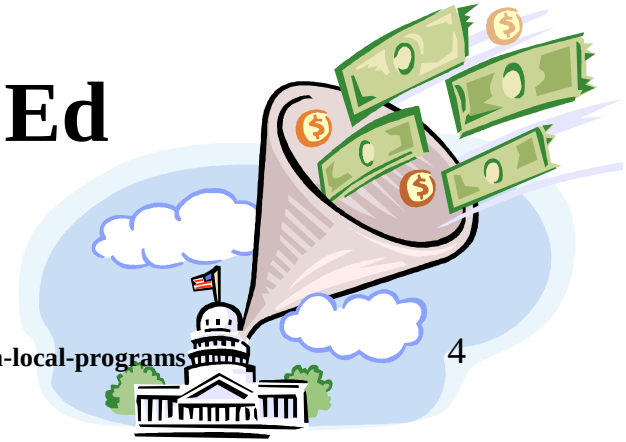
Duxbury Financial Health Checklist…

- Property Values Are Falling
- Rising Costs of Special Education
- Anticipate 10 – 12% Drop in State Aid
- Tax Revenue Limited by Prop 2 ½
  - Increased Burden of Tax Liability Rest on Shoulders of Resident Tax Payer
  - Dependency on Local Receipts
    - Anticipate 8.5% Decrease in Amounts to be Collected in FY11
- Pension Reserves, Cemetery Perpetual Care Funds Used to Balance the Budget
- In Current Economic Environment, Capital Improvements Not Possible to the Extent Necessary

YOUR MONEY at WORK
RECOVERY.GOV
MORE INFORMATION

State of the Union

- **Gov. Downgrades Fiscal 2010 Revenues by $600 Million**
- **First Quarter Tax Collections Fell $212 Million**
- **Balance Budgets by $352 Million Cut in Planned Spending**
- **$7 Million from the Special Ed Circuit Breaker**



http://www.whitehouse.gov/omb/
http://www.mma.org/local-aid-and-finance/4179-governors-budget-plan-trims-53m-from-local-programs

FY11 Revenues Versus Expenditures

FY11 Revenues

Tax Revenue Comparison

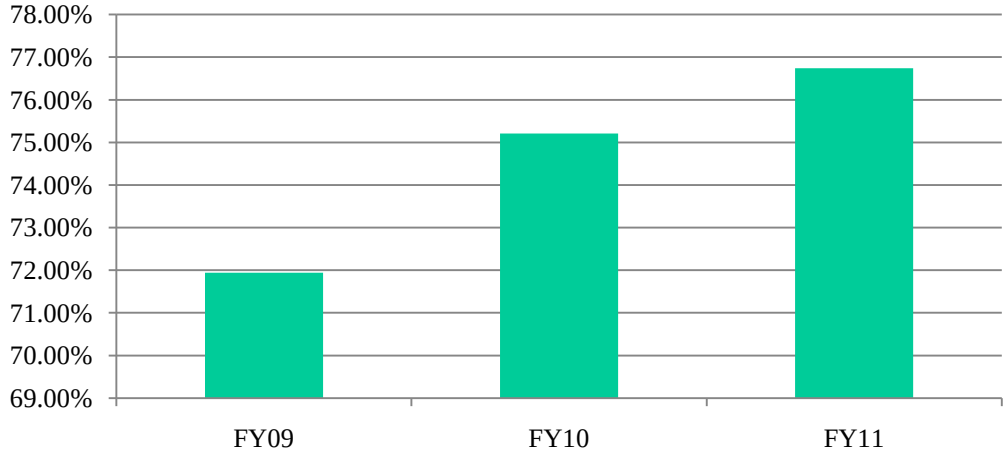
	Fiscal Year 2010	Fiscal Year 2011	% Change
Tax Levy	38,708,149	40,050,300	3.47%
2.5 % Increase	967,704	1,001,257	3.47%
New Growth	374,447	332,120	(11.30%)
Debt Exclusion	1,322,230	1,759,792	32.09%
Reserve for Unused Levy Capacity	(10,462)	(16,086)	53.76%
Total Tax Revenue	41,362,068	43,127,383	4.27%

Total Revenue Comparison

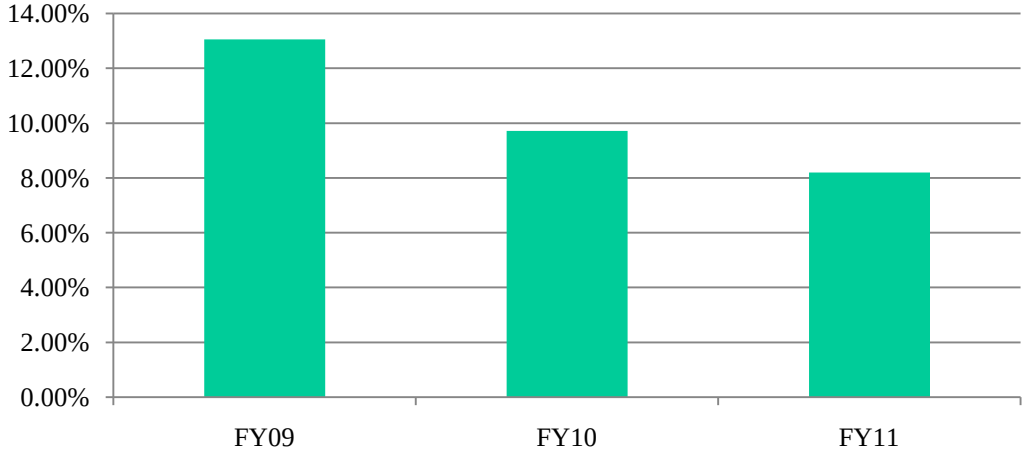
	Fiscal Year 2010	Fiscal Year 2011	% Change
Tax Revenue	41,362,068	43,127,383	4.27%
Local Aid	5,337,432	4,680,256	(12.77%)
Local Receipts	7,809,541	7,239,679	(7.30%)
Free Cash	291,432	1,000,000	(243.13%)
Available Funds	193,883	180,000	(7.16%)
Total Revenues	54,022,356	56,227,318	2.64%

Inverse Relationship

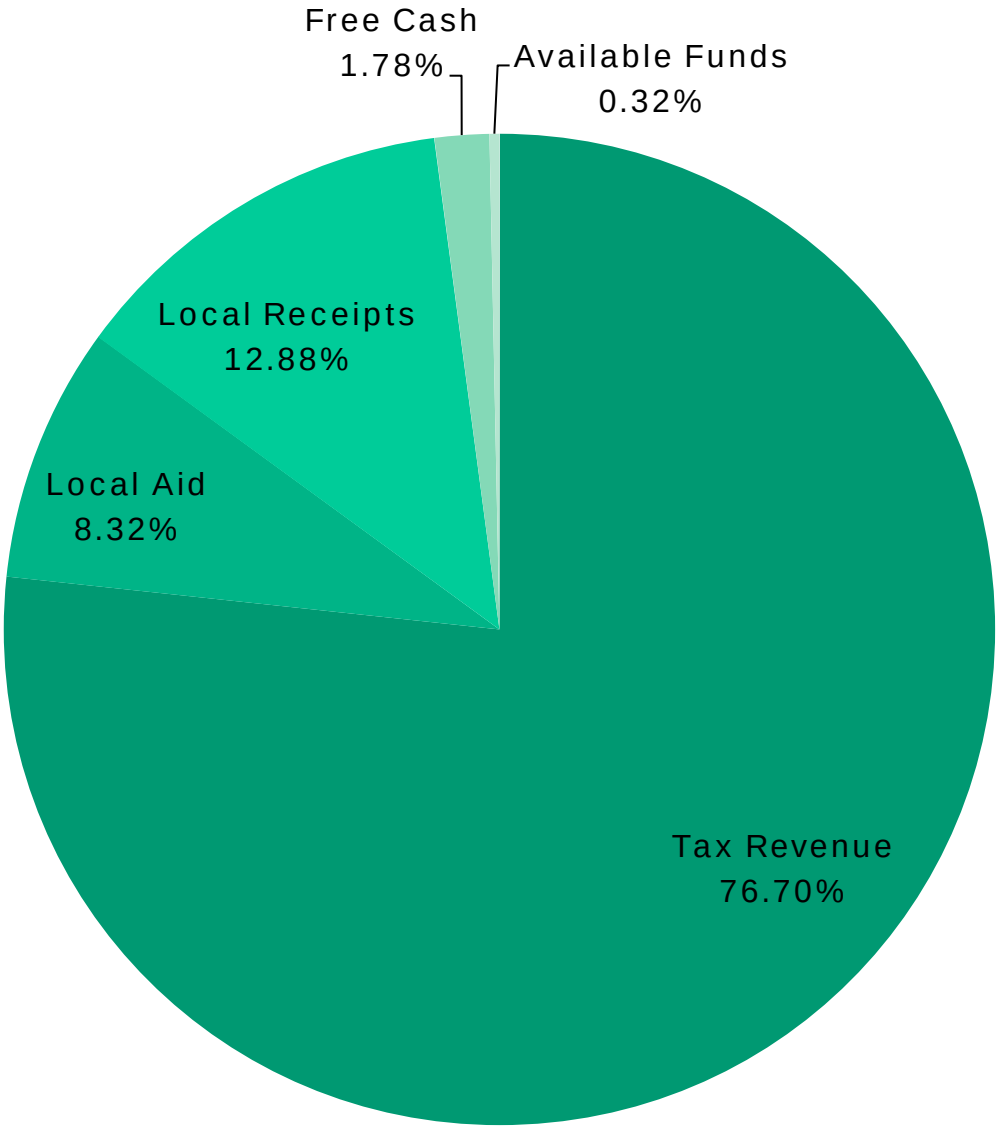
Increasing Dependency on Property Tax



Falling State Aid



FY11 Revenue Allocation



FY11 Expenses

Expense Comparison by Function

EXPENSES	FY10 BUDGET	FY11 LS DEPT REQ	Town Mgr Recommend	% Change	Dollar Change
General Government	2,031,510	2,067,081	2,049,562	0.9%	18,052
Public Safety	6,033,014	6,095,874	5,873,311	(2.6%)	(159,703)
Education	27,646458	27,946,458	27,946,458	1.1%	300,000
Public Works	3,633,345	3,738,987	3,672,719	1.1%	39,374
Library & Recreation	1,339,088	1,350,924	1,329,732	(0.7%)	(9,356)
Human Services	482,709	511,236	489,714	1.5%	7,005
Shared Costs	9,781,982	11,467,539	10,275,274	5.0%	493,292
Debt Service	2,371,454	2,427,822	2,425,179	2.3%	53,725
SUB-TOTAL OPERATING	53,319,560	55,605,921	54,061,949	1.4%	742,389

General Government

- **Salaries**

  0.7% increase over FY10

  $10,426 increase over FY10

  Expenses

  1.3% increase over FY10

  $7,626 increase over FY10

Public Safety

- **Salaries**

  (3.3%) decrease over FY10

  ($180,202) decrease over FY10

- **Expenses**

  4.1% increase over FY10

  $20,499 increase over FY10

Public Works

- **Salaries**

  1.9% increase over FY10

  $34,425 increase over FY10

- **Expenses**

  0.3% increase from FY10

  $4,949 increase from FY10

Library & Recreation

- **Salaries**

  (0.2%) decrease over FY10

  ($2,195) decrease over FY10

- **Expenses**

  (2.2%) decrease over FY10

  ($7,161) decrease over FY10

Human Service

- **Salaries**

  (3.9%) decrease over FY10

  ($12,375) decrease over FY10

- **Expenses**

  11.8% increase over FY10

  $19,380 increase over FY10

Duxbury Schools

$27,946,458 Budget for FY11
1.1% Increase Over FY10

Town and School
Shared Costs/Employee Benefits

Health Insurance

- **Minimal Increase**
- **Prior Year Savings from Employee/Employer Cooperative Efforts**

Pension Plymouth County Retirement

- **Total Increase Is $269,936**
- **Utilize $150,000 of Pension Reserve Fund to Offset Increase**

Debt Service

- **Debt Service Decrease by 2.3% (including water)**
- **Percy Walker Pool, Chandler School Roof, School Feasibility Study Debt in 2011**
- **Currently Developing Long Range Capital and Funding Plan**

Capital Budget

FY11Capital Budget
General Fund

- **$1,00,000 in Free Cash Set Aside for Departmental Capital Request**

- **Potential Projects**
  - **Construction of New Crematory**
  - **Police Station Feasibility Study**
  - **Design for Tremont St. Fire Station**

- **Funding Sources**
  - **$1,000,000 from Free Cash for Purchases and Repairs**
  - **Debt Exclusion for Larger Projects**

FY11

Water Enterprise Fund

Water Enterprise Expense Comparison

EXPENSES	FY10 BUDGET	FY11 LS DEPT REQ	Town Mgr Recommend	% Change	Dollar Change
Personnel Services	620,331	620,331	626,241	1.0%	5,930
Other Expenses	1,026,638	1,031,249	1,038,538	1.2%	11,900
Sub Total Operating	1,646,949	1,651,560	1,664,779	1.1%	17,830
Debt Service	1,034,711	1,037,015	944,526	(8.7%)	(90,185)
TOTAL	2,681,660	2,688,575	2,609,305	(2.7%)	(72,355)

Water Enterprise Fund

- **Salaries**

  1.0% increase over FY10

  $5,930 increase over FY10
- **Expenses**

  1.2% increase over FY10

  $11,900 increase over FY10
- **Debt Service**

  (8.7%) decrease over FY10

  ($90,185) decrease over FY10

FY11

Percy Walker Pool Enterprise Fund

Percy Walker Pool
Enterprise Expense Comparison

EXPENSES	FY10 BUDGET	FY11 LS DEPT REQ	Town Mgr Recommend	% Change	Dollar Change
Personnel Services	0	179,000	179,000		179,000
Other Expenses	0	198,531	198,531		198,531
Sub Total Operating	0	377,531	377,531		377,531
TOTAL	0	377,531	377,531		377,531

Summary

- Balanced Preliminary Budget
- State Aid Reductions – Economic Deterioration
- Free Cash Dedicated to Capital
- Renewable Amounts of Trust Funds Utilized
- Planning Forward to FY 2012 – Not Rosy
- March 13, 2010 – Town Meeting

Thank You!
http://www.town.duxbury.ma.us