The seal of the Town of Duxbury, Massachusetts, is a circular emblem. It features a central figure of a Native American man standing, holding a bow in his right hand and an arrow pointing downward in his left. He is wearing a tunic and leggings. The background of the seal consists of radiating lines. The outer ring of the seal contains the text "DUXBURY MASSACHUSETTS" at the top and "INCORPORATED JUNE 17 1637" at the bottom, separated by two stars. The name "MYLES STANDISH" is inscribed at the bottom of the inner circle, below the figure's feet.

Town Manager FY 07 Budget Presentation



Overview

- **Revenues are limited by the constraints of 2 ½.**
- **Health insurance and energy costs continue to rise at double-digit rates.**
- **Salaries are a significant portion of the budget and have increased at more than 2 ½ percent.**
- **Most union contract increases for 2007 are not included in this budget.**
- **Significant long term reserves have been utilized to balance the budget in the past three years, but this budget does not rely on those reserves.**
- **This budget reflects no override, but if the Town is expected to provide the same level of service, future budget discussions may have to include the possibility of a Prop 2 ½ override.**

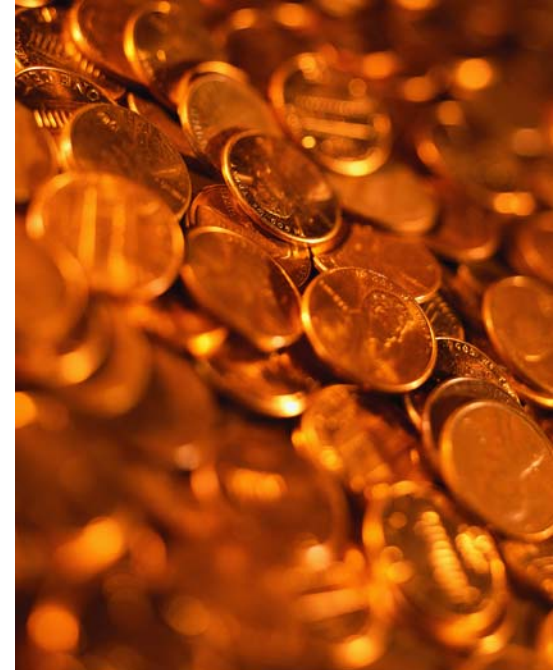


PLEASE REFER
TO
TOWN MEETING WARRANT
FOR:

ACTUAL BUDGET VOTE
OPERATIONS BUDGET
ARTICLE 5
CAPITAL BUDGET
ARTICLE 6



FY07 Revenues





Town of Duxbury FY07 Revenue Projections

	FY 05 ACTUAL	FY 06 BUDGET	FY 07 Proposed	%
PROPERTY TAX LEVY				
Base	31,958,908	33,606,019	35,236,740	4.9%
New Growth	774,481	531,288	500,000	-5.9%
Exempt Debt	703,335	1,219,509	1,639,329	34.4%
TAX LEVY	33,436,724	35,356,816	37,376,069	5.7%

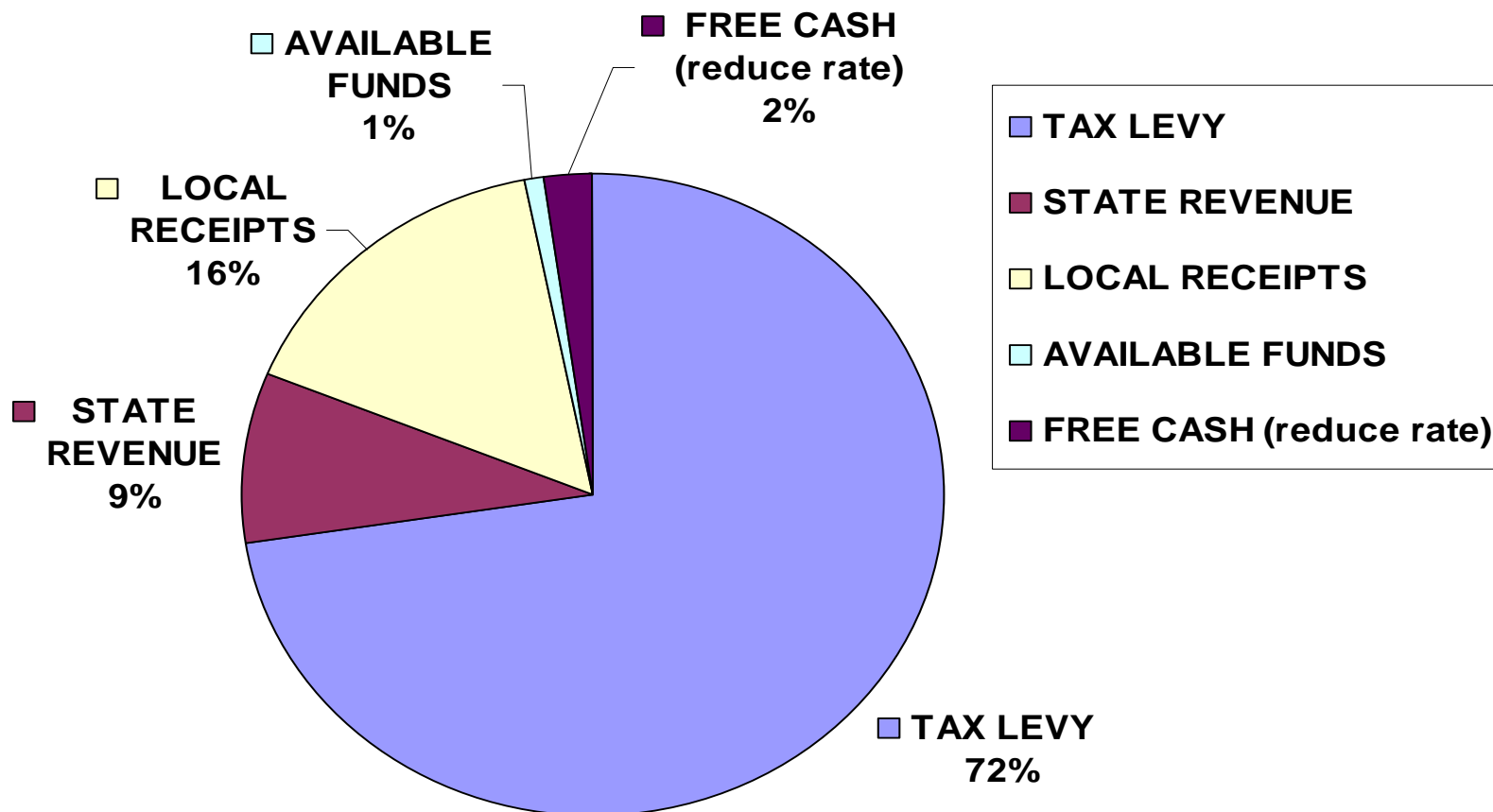


Town of Duxbury FY07 Revenue Projections

	FY 05 ACTUAL	FY 06 BUDGET	FY 07 Proposed	%
STATE REVENUE	3,762,758	4,051,933	4,441,407	9.6%
LOCAL RECEIPTS	7,684,792	7,105,500	8,118,870	14.3%
AVAILABLE FUNDS	1,312,965	686,787	434,516	-36.7%



FY07 Revenue

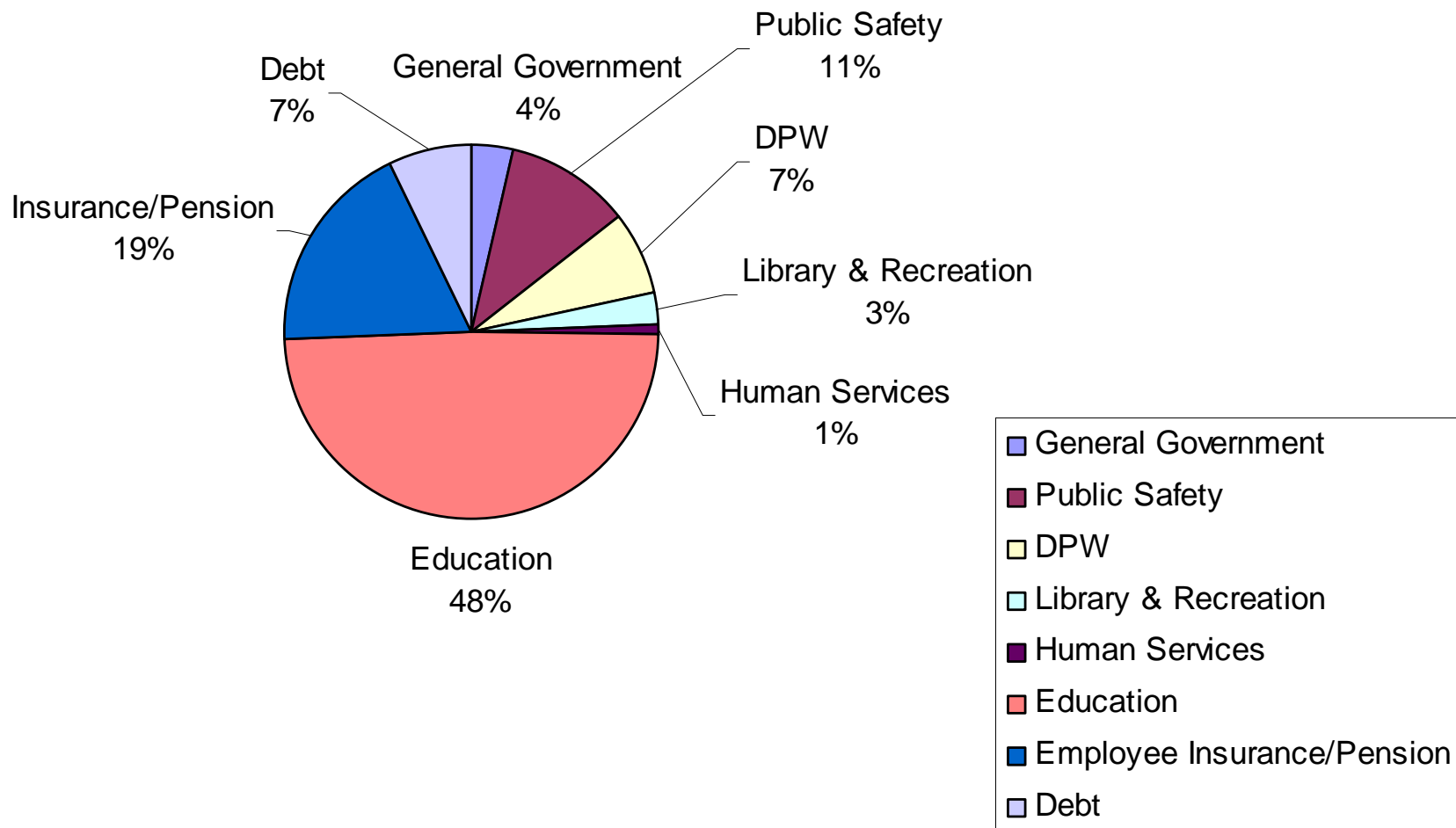




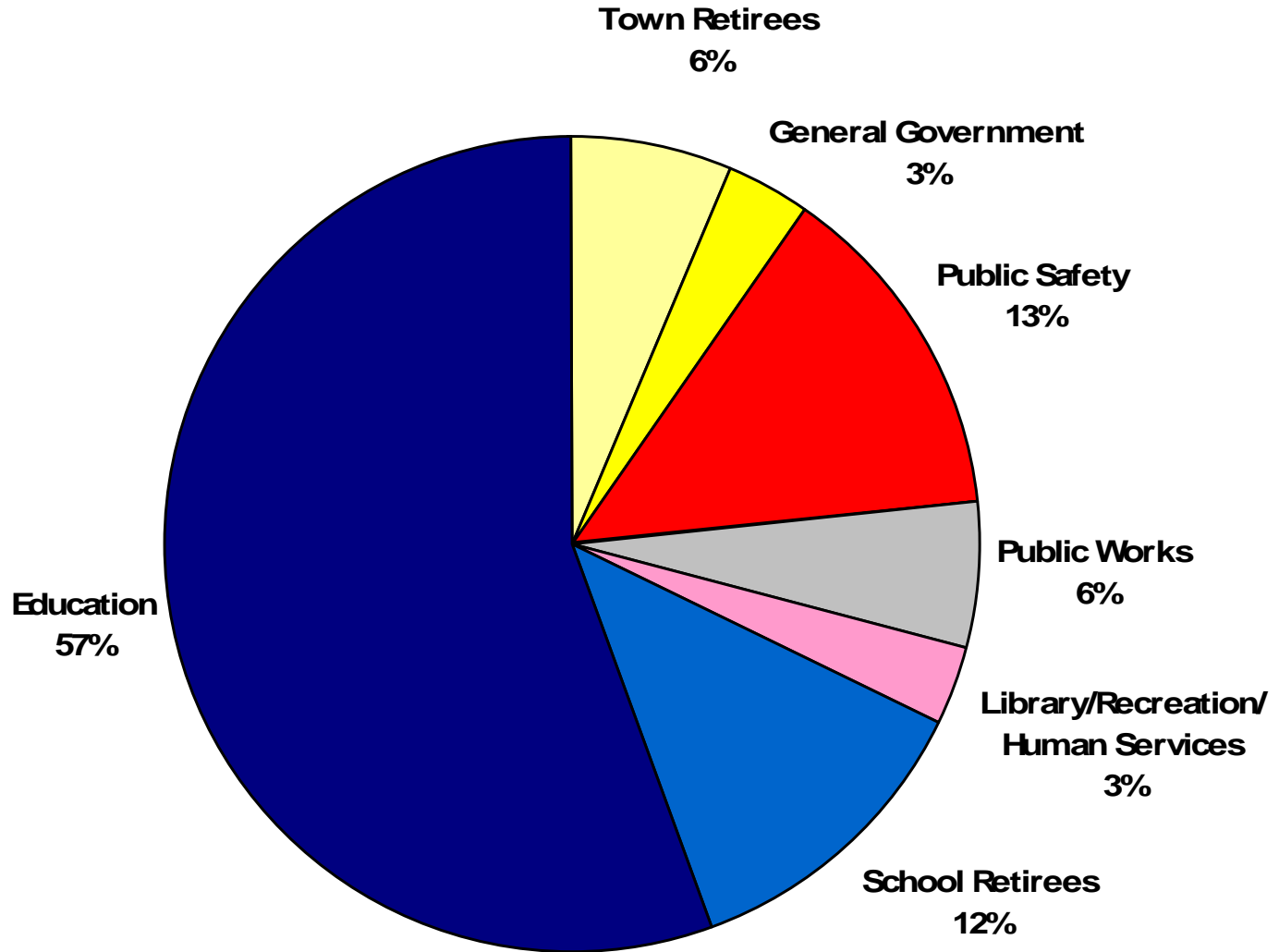
FY07 Expenses



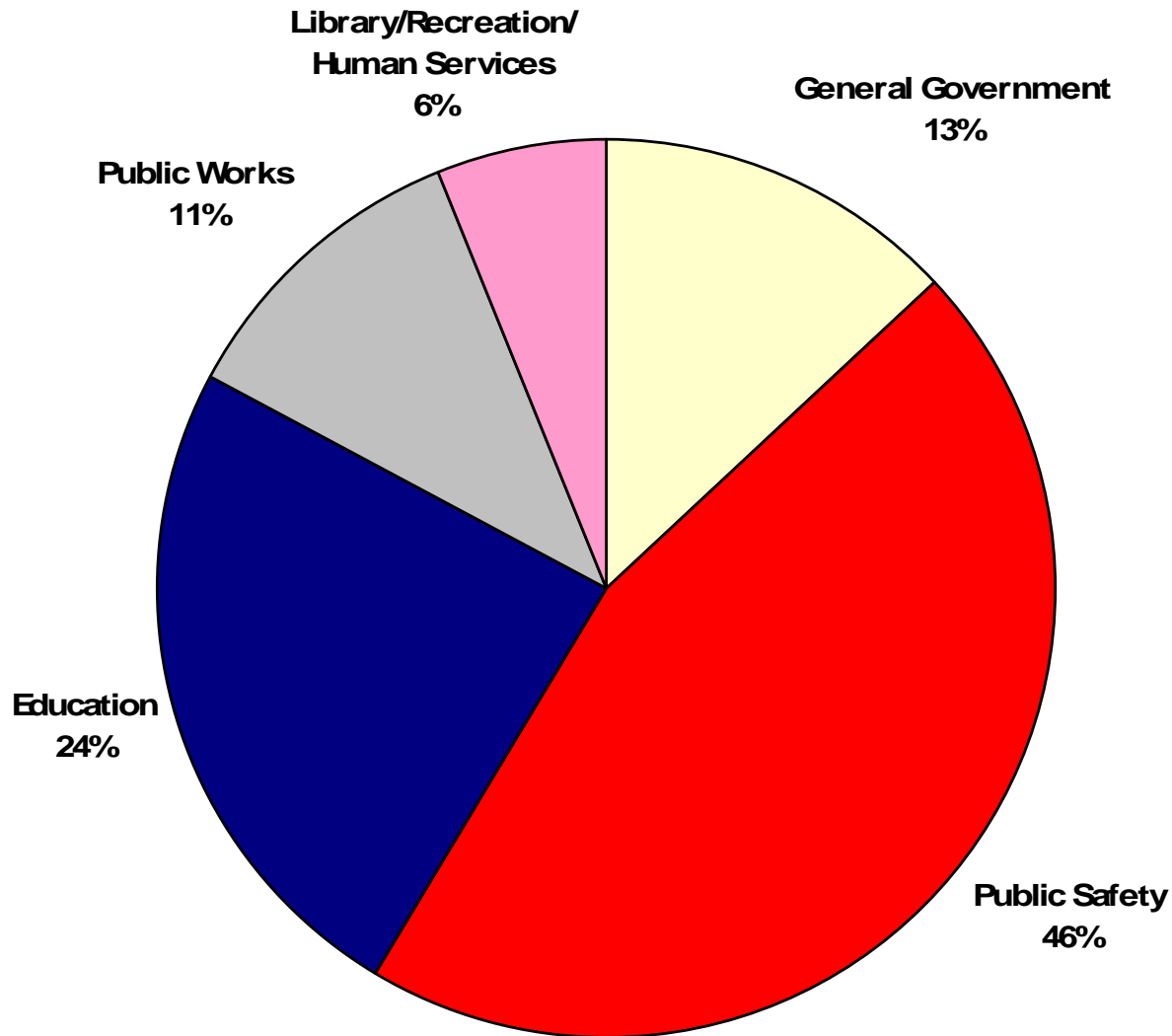
FY07 Expenses



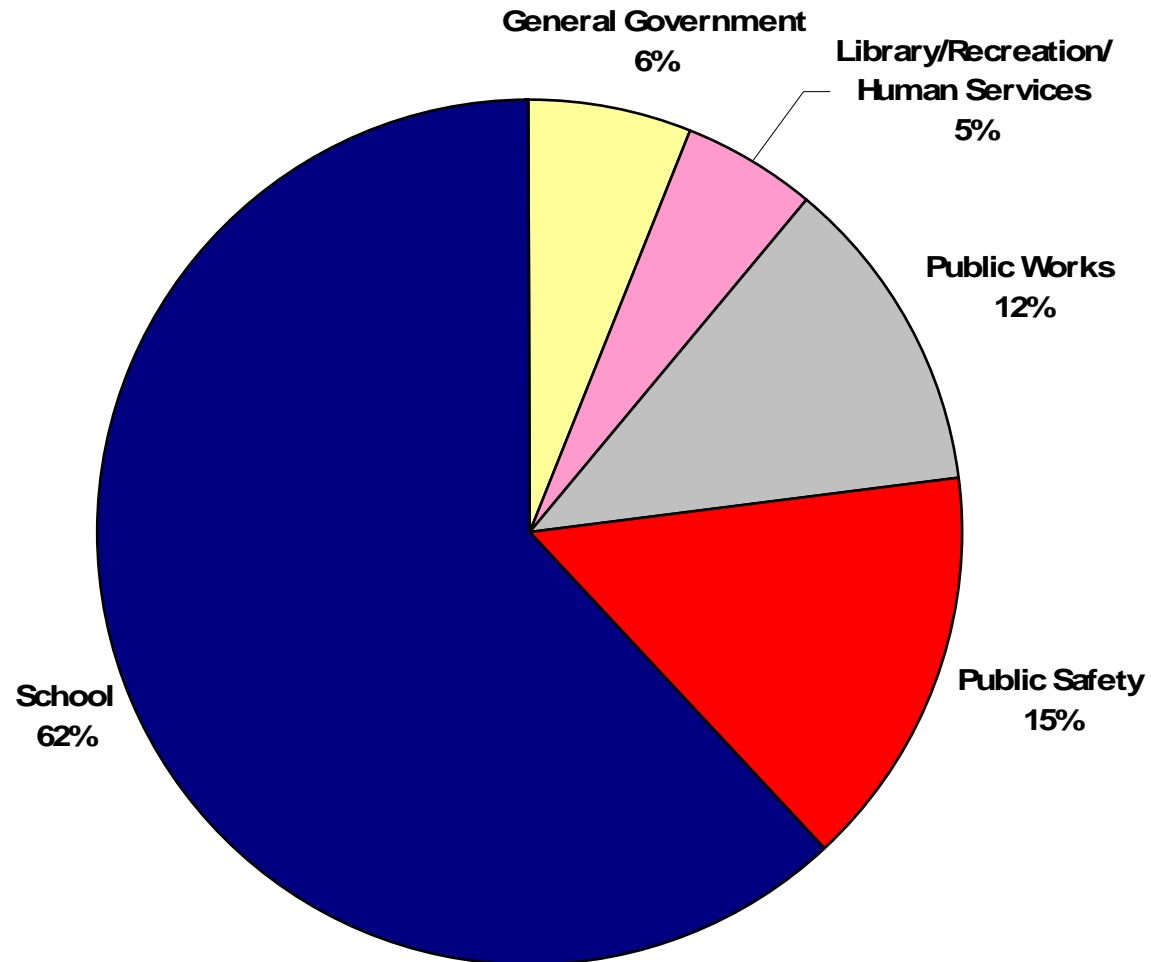
Shared Insurance Expense



Shared Pension Expense



FY07 Direct and Indirect Costs





General Government



Salaries

Represents 7.4 % increase over FY 06

- **SEIU clerical has a 2007 contract - increases included**
- **Proposed new position of Finance Director**
 - **Subject to Special Town Meeting approval**
- **Receptionist moved to the Treasurer/Collector.**



General Government

Expenses

5.6% increase from FY 06

- **Total increase - \$27,863**





Public Safety



Salaries 4.1% increase from FY 06

- **Police**
 - Includes steps only – no contractual increases
 - Current focus is on filling vacant positions.
- **Fire**
 - Does not include union contractual increase
 - Includes two new paramedics





Public Safety



Expenses 3.3% increase from FY 06

- **Police**
 - Provides level service
- **Fire**
 - Increase in ambulance billing costs
 - Increase in building maintenance costs





Public Safety

Expenses

- **Animal Control**
 - Fully operational in a new facility
 - Donations mitigate operating costs
- **Inspectional Services**
 - Level budget





Public Works



Salaries

2.4% increase from FY 06 w/o Water

With Water Included 6.1%

- **Laborers union contract settled - included**
- **One additional Water Department employee will be paid for through Water Enterprise Fund. Water will provide funding for benefit costs through transfer to General Fund.**



Public Works

Expenses

**10.3% (\$181,139) increase from FY 06
w/o water**

- **Central Fuel depot up 57.4%, or \$72,948**
- **Cemetery up \$26,390**
 - **Natural Gas Costs**
- **Central Building up \$13,680**
 - **Heating cost**
- **Transfer Station up \$42,618**
 - **Construction debris costs**



Library and Recreation

Salaries

3.5% increase from FY 06

1 library part time position



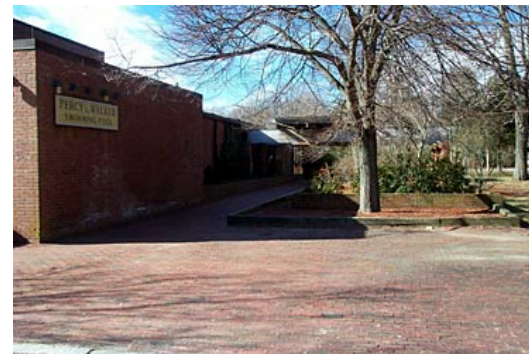


Library and Recreation

Expenses

5.0% Increase from FY 06

Increase in utility costs





Human Services



Salaries

0.9% increase from FY 06

- **Council On Aging**
 - No new positions
 - Assumes continuing support from “Friends”
- **Veterans Services**
 - Provides level service



Human Services

Expenses

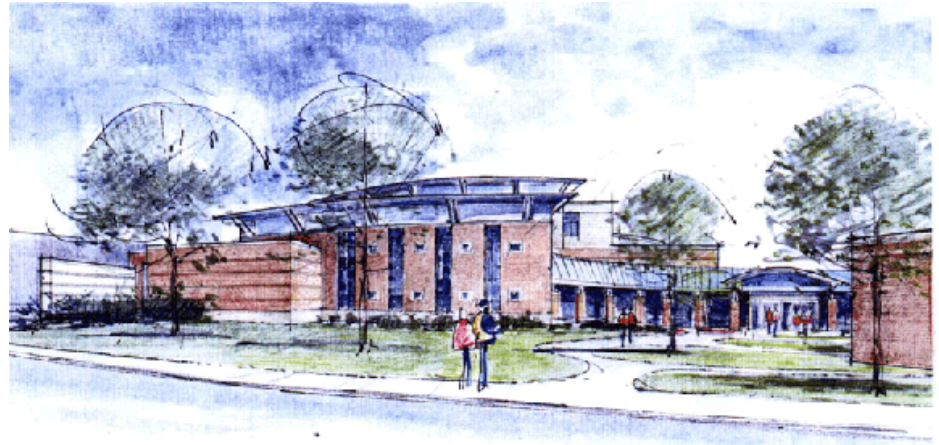
10.0% increase from FY06

- **Council On Aging**
 - **Energy and maintenance costs**





Schools



- Duxbury School Budget
 - \$24,300,000
 - 1.3% increase
 - Does not include contractual increases.



Town and School Shared Costs/Employee Benefits

Health Insurance

- **8.1% Increase**

Pension Plymouth County Retirement

- **Up 11.2%. Pay in July to save costs.**
 - **Assessed \$1,490,416**
 - **Save \$30,000**



Debt Service

- Bonded Town Portion of School and Sewer debt in December 2005. Total borrowing \$15,552,000 at 3.969 % NIC (Net Interest Cost)
- \$43.8 million of temporary debt was paid in January using MSBA grants of \$28.7M and bond proceeds.
- Exempt debt totaling \$1,639,329 will be added directly to the levy in FY07.
- Rating agencies reaffirmed credit ratings, but cautioned against further depleting reserves.



FY07 Capital Budget

- Original capital requests reduced from \$2.5M to \$508,191 (excluding bonding proposals)
- Bonding proposed capital items (\$552,000 amortized over 3 years)
- Water capital \$900,000 funded through water enterprise fund



FY07 Capital Budget Town Bonding Proposal

1	Ambulance	\$150,000
2	DPW Equipment	\$142,000
3	Refurbish Forest Fire Truck	\$ 90,000
4	Cemetery Expansion	\$ 80,000
5	Powder Point Bridge	(\$ 50,000)
6	Jaws of Life	\$ 25,000
7	Senior Center Parking Lot	\$ 65,000
		\$552,000



FY07 Capital Budget Water Bonding Proposal

- Route 3 crossing water main \$650,000
- Birch St. tank engineering \$250,000
- Total Water \$900,000



Summary

Balanced FY 07 Budget

- **The FY07 budget is in balance as presented.**
- **Free Cash**
 - Used to balance this budget.
 - Used for collective bargaining settlements and future settlements.
- **Stabilization and pension reserves were not utilized to balance the budget.**



Thank You!